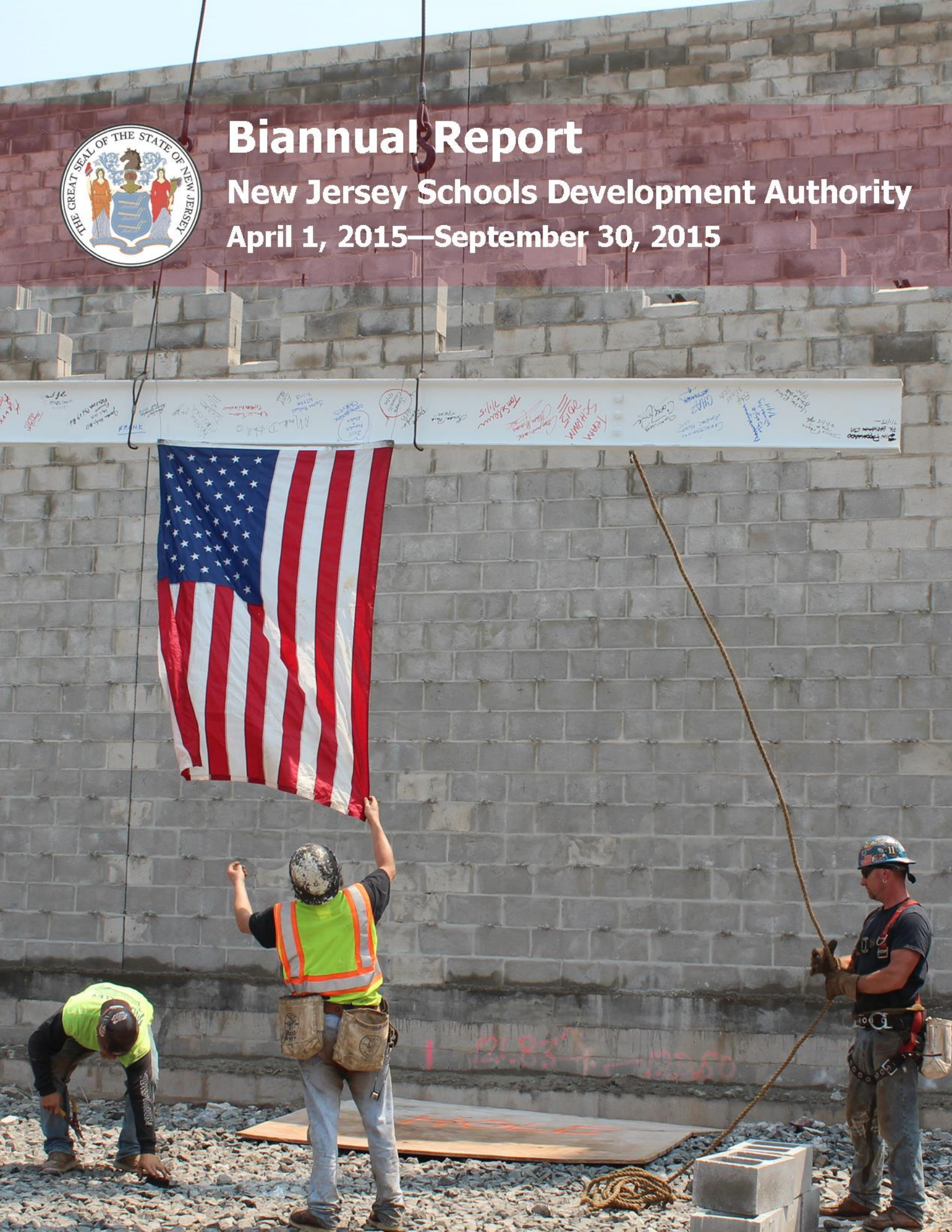




# Biannual Report

## New Jersey Schools Development Authority

April 1, 2015—September 30, 2015





## SDA Board Members

### Public Members



**Edward Walsh, SDA Chairman**  
*Principal and Managing Director,  
Avison Young*



**Michael Capelli**  
*Executive Secretary-Treasurer,  
NJ Regional Council of Carpenters*



**Kevin Egan**  
*Business Representative, I.B.E.W. Local 456*



**Lester Lewis-Powder**  
*Executive Director, Let's Celebrate, Inc.*



**Loren P. Lemelle**  
*Retired Executive, Johnson and Johnson*



**Michael Maloney**  
*Business Manager/ Financial Secretary, Plumbers  
& Pipefitters Local Union No. 9  
President, Mercer County Central Labor Council*



**Joseph McNamara**  
*Director, LECET & Health and Safety*



**Robert Nixon**  
*Director of Government Affairs,  
NJ State Policeman's Benevolent Assn.*



**Mario Vargas**  
*Farmers Insurance*

### Ex-Officio Members



**Melissa Orsen**  
*Chief Executive Officer, New Jersey Economic  
Development Authority*



**Charles A. Richman**  
*Commissioner, New Jersey Department  
of Community Affairs*



**David C. Hespe**  
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Education*



**Ford M. Scudder**  
*Acting State Treasurer, New Jersey Department  
of the Treasury*

# New Jersey Schools Development Authority (SDA)

The New Jersey Schools Development Authority (SDA) fully funds and manages the new construction, modernization and renovation of school facilities projects in 31 school districts, known as the SDA Districts. It also makes grants available to Regular Operating Districts (RODs) throughout New Jersey for facilities projects approved by the NJ Department of Education (DOE).

## SDA Mission

Our mission is to deliver high-quality educational facilities that best meet the needs of the students of the State of New Jersey. While providing efficiently designed facilities that enhance the academic environment, we promote fiscal responsibility in the management of taxpayers' resources.

## SDA Executive Staff

**Charles B. McKenna**  
*Chief Executive Officer*

**Jason E. Ballard**  
*Chief of Staff*

**Andrew D. Yosha**  
*Executive Vice President – Program Operations and Strategic Planning*

**Donald R. Guarriello**  
*Vice President and Chief Financial Officer*

**Jane F. Kelly**  
*Vice President – Corporate Governance and Operations*

**Raymond A. Arcario**  
*Vice President – Construction Operations*



## **Message from CEO Charles B. McKenna**



The pages that follow this message tell a far better tale about SDA's progress than I ever could. As the chart on page seven illustrates, we presently have 12 projects in active construction all across the state. The Elliott Street School in Newark will welcome students in January 2016 as will the addition at the Buckshutem Road Elementary School in Bridgeton. Before the end of the current school year, it is also expected that the Oliver Street School in Newark will open for students. In September 2016, we will open five new schools including high schools in Phillipsburg and Elizabeth. As these schools open, the SDA will begin construction of schools that are already on the drawing board. In short, the SDA is fulfilling the mission of this Administration to build schools effectively, efficiently, on-time and on-budget. A few of the schools opening between now and next September were schools that had been on the boards for ten or more years and were never built -- now they are a reality.

This past September, the Passaic Gifted and Talented Academy welcomed 785 students to its sparkling corridors. Across the street, the process of constructing another school has started. Once the Leonard Place School is complete, we will begin work on the Dayton Avenue project. This will be a large school, that when completed, should address all the overcrowding needs that currently exist in Passaic.

A new Trenton Central High School, which the community has sought for more than a decade, is becoming a reality. The old high school is being demolished and, in its place, a state-of-the-art facility will be built to house all of the city's high school students from grades 10 to 12. Gloucester City, which has been advocating for a new middle school for years, will be welcoming 685 students in September 2017. Paterson and Jersey City will also be opening the doors of new schools which will educate students for generations to come.

While much of the focus of our work is on new and renovated buildings in SDA districts, we do much more. We do major emergent projects on legacy buildings to ensure that they continue to provide quality learning spaces for our children. We also administer grants throughout the entire state which permit regular operating districts to perform much-needed work on their schools. These are two programs that support education across the state.

We also look to level the playing field for small, minority and women-owned businesses. Each year we run a training program to assist small, minority and women-owned companies in navigating the maze of state regulations so that they will be in a better position to seek and obtain work with the Authority and throughout the state. We are proud of a program that continually gets good reviews from its participants.

So flip through the pages of this report and take in all of the great work that SDA is getting accomplished. There is plenty more to do, but we are effectively making a change in school facilities across the state.

## **SCHOOL CONSTRUCTION STATEWIDE**

### **New School First of Three Phases to Address Overcrowding**



In September 2015, 785 students started a new chapter in their education at the newly constructed Passaic Gifted and Talented Academy (PGTA). Completion of the new school also marked the completion of the first of three phases toward alleviating the overcrowding that exists in Passaic. Over the next six years, the SDA will deliver two more projects to Passaic, including one just across the street. Once completed, these projects will provide seats for a total of over 4,000 students and go a long way to addressing this community's needs.

Walking down the student-lined hallway filled with cheers and excitement, Lieutenant Governor Kim Guadagno joined SDA, district and local officials for a ribbon cutting ceremony to mark the school's opening on September 30.

This project had a complicated and lengthy history that predated the Christie Administration. However, once many of the current Administration's reforms were enacted, change orders were minimal and the school was delivered on schedule.

The PGTA represents the careful consideration that goes into the design of a new facility: the school's exterior design bears a contextual relationship to the surrounding residential dwellings, suitably assimilating into its neighborhood near the city's vibrant downtown area.



In this \$55 million, twenty-first century school, the focus is on providing Passaic students with an opportunity to excel in academics, performing arts, physical education, and visual arts. With these programmatic goals in mind, the school includes multiple science demonstration labs and even a flexible lab to provide for additional science instruction space, if needed. There is an art room with a kiln, instrumental and vocal rooms and a dance studio.

## Realizing a Long-Awaited Vision



Multiple agencies contributed time and resources to the new Gloucester City Middle School project, in order to ensure that the site was appropriate and ready for a school. While the start of construction of this project had been long-awaited, it was the Christie Administration that finally made it happen. The groundbreaking held in May 2015 was a major step in bringing this important new school to fruition.

At a groundbreaking ceremony, Lieutenant Governor Kim Guadagno remarked that the Administration was keeping its promise to students and families in Gloucester City by providing the best possible learning opportunities to succeed.

The new \$63.9 million, 122,000-square-foot school is designed to educate approximately 685 students in the fourth through eighth grades. Utilizing the SDA's design-build approach, construction of the Gloucester City Middle School project made significant progress from the groundbreaking in May through the end of the reporting period. In fact, much of the steel was erected, allowing the community to visualize what their new school will look like.

## A New High School for New Jersey's Capital City Takes Shape

The new Trenton Central High School project is a prime example of the productive results that come from a successful collaboration among stakeholders. Together with the Trenton School District, community residents, and the New Jersey Department of Education, the SDA has made great progress on the new school.

Since the Christie Administration advanced the new school project, the SDA has actively encouraged stakeholder and community input into the design of the school. As previously reported, the SDA hosted a design workshop for future students of the new High School, aimed at getting the students' perspectives on what the new Trenton Central High School should look like. The students' work was presented at a meeting



of the Trenton Board of Education, and helped to inform the work of the SDA Design Studio. During the current reporting period, the SDA presented three different design concepts to the School District and community members for their consideration during multiple school board and community meetings. The District then gathered community members’ opinions by conducting online polling and establishing a dedicated email address. The District also polled students and teachers throughout May and June. At the conclusion of these efforts, the Trenton School Board passed a resolution in June selecting the third design option, which has come to be known as the “tornado design,” a nod to the school’s mascot.



Since that time, the SDA has moved forward with the design of bridging documents which were used to advertise for design-build services on September 29, 2015. The abatement and demolition of the old facility, which commenced in April 2015, continues and is expected to be completed by Spring 2016. The new Trenton Central High School will be a 350,000 square-foot school designed to educate 1,850 students in grades 10 through 12.

## Capital Portfolio Overview

<b>SDA Projects in Construction as of September 30, 2015</b>					
<b>District</b>	<b>Project Name</b>	<b>Project Type</b>	<b>Anticipated School Opening</b>	<b>Total Estimated Project Cost</b>	<b>Number of Students</b>
Bridgeton	Buckshutem Road E.S.	Addition/Renovation	September 2017	\$23.3 M	581
Bridgeton	Quarter Mile Lane E.S.	Addition/Renovation	September 2017	\$39 M	731
Elizabeth	Academic H.S.	New Construction	September 2016	\$64 M	1,091
Gloucester City	Gloucester City Middle School	New Construction	September 2017	\$63.9 M	685
Jersey City	E.S. #3	New Construction	September 2017	\$54 M	770
Jersey City	P.S. #20	New Construction	September 2016	\$48.2 M	628
Keansburg	Caruso E.S.	New Construction	September 2016	\$50.9 M	736
Newark	Elliott Street E.S.	New Construction	January 2016	\$46.7 M	848
Newark	Oliver Street E.S.	New Construction	Spring 2016	\$73.5 M	848
Paterson	Marshall Street E.S.	New Construction	September 2016	\$55.2 M	650
Paterson	P.S. #16	New Construction	September 2016	\$62.3 M	705
Phillipsburg	New H.S.	New Construction	September 2016	\$127.5 M	1,846
<b>12 Schools in construction</b>				<b>\$708.5 M</b>	<b>10,119</b>

The New Jersey Schools Development Authority is currently managing a multi-billion dollar portfolio of school facilities projects across the state. At the end of this reporting period, there were twelve projects in

construction and dozens more are anticipated to be ready for construction within the next few years. A total 40 projects have been designated as part of the SDA Capital Portfolio since the start of the Christie Administration. At the end of the reporting period, the current status is:

- 4 projects are complete;
- 12 projects are in active building construction;
- 1 project has initiated Design-Build activities;
- 4 projects are in Design-Build procurement;
- 1 project is in Design-Build procurement and has ongoing site work activity;
- 1 project is in construction procurement;
- 1 project is in early site package procurement;
- 5 projects have design in progress
- 7 projects are in design development; and
- 4 projects are in scope development.

Noteworthy advancement on projects during the reporting period includes:

#### Construction Notices to Proceed (NTP) Issued

- The new **Gloucester City Middle School** (Camden County) will provide a 122,000 square foot school designed to educate 685 students in grades four through eight. The anticipated school opening is September 2017.

#### Early Site Preparation Activities

- Demolition of the existing building for the new **Trenton Central High School** (Mercer County) began in April 2015.

#### Projects that Initiated Early Site Work or Design-Build Procurement

- Early Site Work (Demolition) for the new **Madison Avenue Elementary School in Irvington** (Essex County)
- Design-Build Services for the new **Leonard Place Elementary School in Passaic City** (Passaic County)
- Design-Build Services for the new **Trenton Central High School in Trenton** (Mercer County)
- Design-Build Services for the new **Vineland Middle School in Vineland** (Cumberland County)

For a full listing of all Capital Portfolio projects and their current status, please see Appendix B.



# B R I D G E T O N

## Buckshutem Road Elementary School



This addition and renovation design-build project includes a new gymnasium and classrooms, conversion of spaces to a new media center and a student services center. Student capacity will increase from 404 students to 580 students in grades K-8. During the reporting period, exterior brick facade and roof installation work was completed. Interior work, including drywall installation, mechanical, electrical and plumbing rough-in was ongoing. The addition is scheduled to open to students in January 2016.

## Quarter Mile Lane Elementary School



This addition and renovation design-build project includes a new gymnasium, multi-purpose room, cafeteria and classrooms. Renovations will be made to existing classrooms and a new media center will be provided. Student capacity will increase from 254 students in grades K-8 to 730 students in grades Pre-K to 8. During the reporting period, interior work included mechanical, electrical and plumbing rough-in. Exterior work included roofing and masonry. The addition is scheduled to open to students in September 2016.

# Elizabeth Academic High School

The new 183,000 square-foot, four-story facility, designed to educate nearly 1,100 students in grades 9-12 is being constructed on a site adjacent to the existing Thomas Jefferson Arts Academy. During the reporting period, work to fully enclose the building was ongoing. In addition, all major trade work continued in the building interior. The school is scheduled to open to students in September 2016.







## Gloucester City Middle School

The new 122,000 square-foot school is designed to educate approximately 685 students in grades 4 through 8. During the reporting period, this project broke ground and underground utility, footings and foundation installation work was completed. Structural steel erection also commenced. This school is scheduled to open to students in September 2016.

# JERSEY CITY

## Public School Number 20

The new 108,800 square-foot, three-story school is designed to educate approximately 620 students in grades K to 5. During the reporting period, work to enclose the building was completed and interior work was ongoing. The school is scheduled to open to students in September 2016.



## Elementary School Number 3

The new 123,000 square-foot school will educate approximately 770 students in grades Pre-K to 5. During the reporting period, footings and foundation work continued and structural steel erection commenced. The school is scheduled to open to students in September 2017.





## Kearsburg Joseph C. Caruso Elementary School

The new 122,000 square-foot school will educate approximately 750 students in grades kindergarten through four. The new facility is being constructed on the site of the original 58,000 square-foot school. During the reporting period, steel erection was completed and a beam signing ceremony was held. In addition, slab on metal decking, masonry and roof installation work were ongoing. The school is scheduled to open to students in September 2016.





# NEWARK

## Elliott Street Elementary School

Located in the North Ward, the new 138,000 square-foot Elliott Street Elementary School is being built on the site of the former school, which was demolished following fire damage caused by a lightning strike. The new school is designed to educate 850 students in grades Pre-K to 8. During the reporting period, work on the exterior masonry veneer, interior masonry work, drywall work and window installation were ongoing. The school is scheduled to open to students in January 2016.



## Oliver Street Elementary School

Located in the East Ward, the new 137,000 square-foot Oliver Street Elementary School is designed to educate 850 students in grades Pre-K to 8. During the reporting period, interior and exterior masonry work and roof installation work were ongoing. Sidewalks, curb and site grading activity is underway were ongoing. The school is scheduled to open to students in Spring 2016.



# PATERSON



## Public School Number 16

The new 109,500 square-foot, three-story facility will educate approximately 700 students in grades Pre-kindergarten through eight. During the reporting period, steel erection was completed, a beam signing ceremony was held, exterior masonry work was ongoing and mechanical, electrical and plumbing work was ongoing. The school is scheduled to open to students in September 2016.

## Marshall Street E.S.

The new nearly 109,000 square-foot school is designed to educate approximately 650 students in grades K to 8. During the reporting period, work to fully enclose the building was ongoing and interior work commenced. A pedestrian bridge over the NJ Transit track was also erected. The school is scheduled to open to students in September 2016.



# Phillipsburg High School



The new 330,000 square-foot school is designed to accommodate approximately 1,840 students in grades nine through twelve. During the reporting period building envelope work proceeded. Masonry work was ongoing in exterior and interior areas. Mechanical, electrical and plumbing work continued throughout the building. The school is scheduled to open to students in September 2016.





## Emergent Projects Replace Roofs and HVAC Systems on Aging Schools

Funding provided by SDA's Emergent Project Program makes possible important repair projects at aging schools throughout the state. Emergent projects are those deemed necessary by the state Department of Education in SDA Districts due to potential health and safety issues. These conditions in schools exist for various reasons.



Despite the diligent and proper maintenance efforts of the Vineland School District over many years, aging systems at the Vineland High School required attention. In July, SDA CEO Charles McKenna was joined by Assemblymen Fiocchi and Andrzejczak, Mayor Bermudez and District officials to tour the \$11.4 million emergent project at the Vineland High School. This emergent project will provide a hot water-based HVAC system that will be more efficient, provide proper heat and improve the overall air quality for students.



The work at the high school includes the removal of three steam boilers and associated piping, pumps and equipment, the installation of a new hot water distribution system including boilers, water source heat pumps and associated equipment, and the installation of a pneumatic control system and building management system. This work would also allow the district to install air conditioning at a later date at its own cost should it choose to do so.

In August, Mr. McKenna visited the northern part of the state to tour an emergent project at Irvington High School with Senator Rice, Assemblywoman Tucker, Mayor Vauss and District officials. The \$6.5 million emergent project is providing roof replacement, masonry repairs and replacement of roof top HVAC units. The work also includes the replacement of direct digital control systems for the Annex and Library.



One of the most recurrent problems SDA confronts in aging buildings is water infiltration. On the tour of the Irvington emergent project, officials ventured onto the roof to see firsthand the type of work being done to ensure students can learn in facilities without concerns such as leaking roofs.

These projects provide examples of the significant facility work that is undertaken through the SDA's emergent project program. Emergent projects require careful planning, design, and in many cases, phasing of the work to minimize any disruption to the students' learning. Remedial projects at these two schools, more than 200,000 square feet each, represent huge undertakings.

Work like this is ongoing at schools throughout the state. At the end of the reporting period, the SDA was managing 11 emergent projects at 9 schools:

- 7 projects were in construction;
- 3 projects were in design; and
- 1 project was in design procurement.

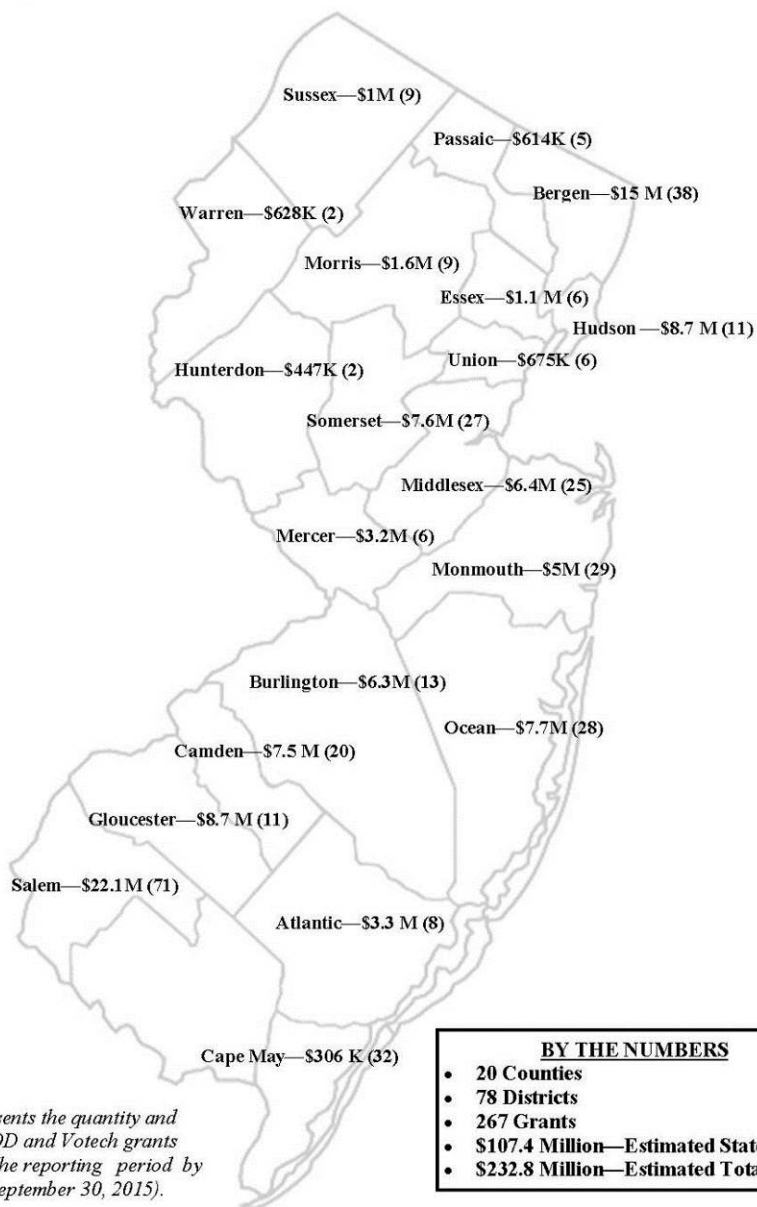
For a status report of the SDA's Emergent Projects, please see Appendix C.



## Grants Benefit Regular Operating Districts Statewide

SDA Regular Operating District (ROD) grants fund at least 40 percent of eligible costs for projects in the New Jersey’s ROD districts, addressing health and safety issues, and other critical needs. With an active ROD Grant portfolio of more than \$604 million in state share, the positive impact of the SDA’s ROD Grant program on school facilities across the state is clear. From April 1, 2015 to September 30, 2015, the SDA executed 267 grants from Allocation Four (announced in December 2013) to 78 school districts for school improvement projects. This \$107.4 million state investment leverages a local contribution of \$125.3 million.

From the start of the Christie Administration in January 2010 through the end of the reporting period on September 30, 2015, the SDA has executed a total of 2,226 grants in 391 school districts statewide.



## Spotlight on Salvage

Whenever SDA must demolish a building in order to provide a site for a new school, the contract with the demolition contractor includes salvage rights. This was the case with the abatement/demolition of the former Trenton Central High School facility. Prior to bidding the demolition/abatement contract, the SDA identified items to be salvaged by the SDA and District for reuse in the new school. Many items were saved from the former school including the weathervane, exterior lamps, one column capital and base, travertine wall veneer, and four mosaic panels, among other items. These items will be incorporated into the new building to allow future generations of Trenton Central High School students to recognize the past.

This school also sparked the interest of a national television show, “Salvage Dawgs.” As a result, negotiations were held between the show’s production company and the demolition contractor already contracted by the SDA. After finalizing negotiations in April, the “Salvage Dawgs” television show chronicled Black Dog Salvage’s efforts to salvage items that neither the Trenton Board of Education nor the demolition contractor wanted or could salvage themselves. This provided a way to salvage additional materials from Trenton Central High School.

The salvage done by SDA, the school district, Black Dog Salvage and the awarded contractor/subcontractor will help to ensure that pieces of the original TCHS building continue to be used for many years to come, rather than end up in a landfill.





## **SUPPORTING SMALL BUSINESSES**

### **Training Program Continues to Benefit New Jersey Firms**

The SDA's fifth annual Small Minority and Women-owned Business Enterprise (SMWBE) Contractor Training Program concluded in April 2015. The 16 firms successfully completing the program were able to receive instruction on various topics that would help their companies grow and do business with the SDA. Classes were held at locations in both Trenton and Newark. As in previous years, following the nine-week seminar, a networking graduation event was held to provide graduates with an opportunity to meet face-to-face with many of New Jersey's large construction-related firms.

The training program strives to provide businesses with additional knowledge of SDA's program and processes that will enable firms to participate on various projects and work throughout the state. SDA is committed to supporting the growth and success of small businesses in New Jersey and the SMWBE Contractor Training Program is one way in which we strive to do this.

Since the program was established, more than 80 firms have successfully completed the training program. Participants have consistently been pleased with the information and networking opportunities provided to them through the program.



***“All of the classes were well prepared and informative.”***

***“All the classes had various aspects that I could use in my business to better it.”***

***-Feedback from program graduates***

## Construction Contracts for Small Businesses

In December 2010, the Governor signed legislation that directs the SDA to biannually compile information on the number of school construction contracts entered into between the Authority and minority and women contractors during the reporting period. This information must include the total value of these contracts and the percentage that they represent of all school facilities project construction contracts entered into by the Authority.

<b>SDA Contract Awards to Small Business Enterprises (April 1, 2015 – September 30, 2015)</b>	
<b>Total SDA Construction Contracts</b>	\$69,317,159
Total SBE Contracts (inclusive of MBE, SMWBE contracts)	\$31,356,572
Percentage of SDA Contracts Awarded to SBEs	45 %

The SDA's SBE program goal is to ensure that 25% of the total dollar value of all publicly advertised contracts awarded by the SDA during a fiscal year goes to Small Business Enterprises (SBE). The SDA requires consultants and prime contractors to make good-faith efforts to identify available SBE sub-consultants and SBE subcontractors and award at least 25% of the total contract value to them. The SDA consistently exceeds this goal, as evidenced by the nearly 45% of awards that went to SBEs during this reporting period.

During the reporting period, SBE/minority-owned businesses were awarded \$1,237,351 or 1.79% of SDA total construction contracts awarded. Also, SBE/women-owned businesses were awarded \$3,562,589 or 5.14% of SDA total construction contracts awarded.

In addition, although not required to do so, SDA has started to track and collect Veteran Owned Business (VOB) opportunities data. During the reporting period, Small Business Veteran Owned Businesses received \$999,000 or 1.44% of SDA total construction contracts awarded.

To view the breakdown of minority/female work hours by trade, please see Appendix A.



# **SDA FINANCES**

## **Financial Overview**

In total, the New Jersey State Legislature has authorized \$12.5 billion in funding for the SDA (\$8.9 billion for SDA Districts, \$3.45 billion for RODs and \$150 million for vocational schools). Since the program's inception, the amount of bonds issued to date to fund the program is \$10.109 billion. As reflected in Appendix F, there was a \$500 million bond issuance during the reporting period.

Bonding activity supports the entirety of the SDA's portfolio and is not tied to individual projects. Generally, the timing for such bonding activity coincides with projected cash flow requirements for already-committed projects in the SDA's portfolio. This ensures that the SDA has the necessary cash available to pay its vendors as projects progress.

SDA currently has approximately \$739.2 million in cash on hand, having disbursed \$232.2 million during the reporting period. The 2014 financial statements, audited by Ernst & Young LLP, were approved by the SDA Board in April 2015 and can be found on the SDA's website at [http://www.njsda.gov/RP/reports/SDA\\_Financial\\_Statement\\_14.pdf](http://www.njsda.gov/RP/reports/SDA_Financial_Statement_14.pdf).

## **Fiscal Efficiency**

The SDA is committed to safeguarding the limited resources that have been allocated by New Jersey taxpayers to fund school construction projects throughout the state. Therefore, under the Christie Administration, the SDA has continued to scrutinize past and present projects to determine if there are any opportunities to recover funds to enable advancement of future SDA projects.

During the reporting period, SDA was successful in its cost recovery efforts. In August 2015, the SDA recovered \$177,128 for environmental remediation costs incurred in connection with the Newark Park Elementary School Project. In September 2015, the SDA settled cost recovery litigation against the project management firm, design consultant and environmental sub-consultant on the Trenton Martin Luther King, Jr. Elementary School Project, receiving a combined settlement payment of \$2,725,000. The Authority has also received the final payment of \$46,313 in a series of payments under a consent judgment entered against a consultant vendor on the East Orange Langston Hughes Elementary School Project.

In addition, between April 1, 2015 and September 30, 2015, the SDA resolved \$1,782,093 in contractor claims for a total settlement amount of \$1,150,217. These settlements equal roughly 65% of the original amounts claimed and represent a cost avoidance to the SDA of \$631,875.

## **APPENDIX**

**Appendix A - Number of Minority/Female Work-Hours by Trade**

**Appendix B - Status of Capital Portfolio Projects**

**Appendix C - Status of Emergent Project Program**

**Appendix D - School Facilities Projects Approved by DOE**

**Appendix E - Cost of Construction Per Square Foot Comparison to MSA**

**Appendix F - School Facilities Construction Bonds and Notes**

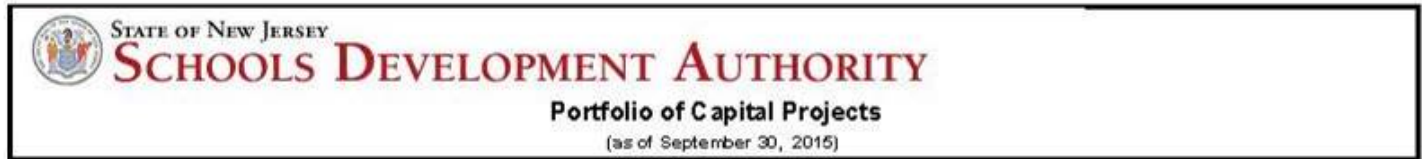
**Appendix G - Projects Advertised and Awarded Under the Christie Administration**



## Appendix A - Number of Minority/Female Work-Hours by Trade

<b>Construction Contracts: Number of Minority/Female Work-Hours by Trade</b> (April 1, 2015 – September 30, 2015)					
Trade	Total Work-Hours	Minority Work-Hours	Minority Work-Hours Percentage	Female Work-Hours	Female Work-Hours Percentage
Asbestos	5,416	5,112	94.39%	304	5.61%
Bricklayer or Mason	124,967	30,807	24.65%	983	0.79%
Carpenter	65,346	7,780	11.91%	680	1.04%
Caulker	1,781	1,781	100.0%	0	0.00%
Electrician	51,864	13,848	26.70%	440	0.68%
Elevator Constructor	975	352	36.10%	0	0.00%
Excavation	566	0	0.00%	16	2.83%
Fire Proofer	665	499	75.04%	0	0.00%
Glazier	5,884	864	14.68%	0	0.00%
HVAC Mechanic	6,701	280	4.18%	0	0.00%
Insulator	3,651	1,312	35.94%	0	0.00%
Ironworker	19,936	2,949	14.79%	170	0.85%
Laborer	116,296	48,114	41.37%	1,488	1.28%
Operating Engineer	17,504	2,743	15.67%	1,062	6.07%
Painter	7,973	2,542	31.88%	481	6.03%
Pipe Fitters	3,724	680	18.26%	0	0.00%
Plumber	42,387	10,768	25.40%	82	0.19%
Roofer	24,835	9,217	37.11%	0	0.61%
Sheet Metal Worker	18,888	5,901	31.24%	772	4.09%
Sprinkler Fitter	7,513	2,146	28.56%	0	0.00%
Steam Fitter	79	0	0.00%	0	0.00%
Surveyor	135	0	0.00%	0	0.00%
Taper	1,137	220	19.35%	0	0.00%
Tiler	997	0	0.00%	0	0.00%
Truck Driver	8	0	0.00%	0	0.00%
Waterproofers	1,025	143	13.95%	0	0.00%
<b>TOTALS</b>	<b>530,253</b>	<b>148,058</b>	<b>27.92%</b>	<b>6,478</b>	<b>1.22%</b>

## Appendix B - Status of Capital Portfolio Projects



SDA Capital Portfolio		
School District	School Name	Status
Long Branch	George A. Catrambone Elementary School (Eberon)	Completed. School opened to students in September 2014.
New Brunswick	A. Chester Redshaw Elementary School	Completed. School turned over to district in November 2014
Passaic City	New Henry Street Elementary School	Completed. School opened to students in September 2015.
West New York	Memorial High School	Alternative Delivery Method complete. St. Joseph's H.S. purchased and transferred to district. Science lab renovations delegated to district.
Bridgeton	Buckshutem Elementary School	Construction
Bridgeton	Quarter Mile Lane Elementary School	Construction
Elizabeth	Academic High School	Construction
Gloucester City	Gloucester City Middle School	Construction
Jersey City	Elementary School 3	Construction
Jersey City	PS 20 Elementary School	Construction
Kearnsburg	Caruso Elementary School	Construction
Newark	Elliott Street Elementary School	Construction
Newark	Oliver Street Elementary School	Construction
Paterson	Marshall Street Elementary School	Construction
Paterson	PS Number 16 Elementary School	Construction
Phillipsburg	Phillipsburg High School	Construction
Elizabeth	New ES @ Halloran PS #22 ES Site	Design-Build contract awarded, design underway
New Brunswick	Paul Robeson Elementary School	Design-Build Procurement in progress
Newark	South Street Elementary School	Design-Build Procurement in progress
Passaic City	New Elementary School at Leonard Place	Design-Build Procurement in progress
Trenton	Trenton Central High School	Design-Build Procurement in progress; Early site work ongoing
Morland	New Middle School	Design-Build Procurement in progress
Garfield	James Madison ES	Construction Procurement in Progress
Irvington	Madison Avenue Elementary School	Early site package procurement in progress; In Design Development (SDA Design Studio)
East Orange	George Washington Carver Elementary School	In Design Development (SDA Design Studio)
Harrison	New Elementary School	In Design Development (SDA Design Studio)
Kearnsburg	Port Monmouth Road School	In Design Development (SDA Design Studio)
Millville	Senior High School Addition/Renovation	In Design Development
Passaic City	Dayton Avenue Elementary School Campus	In Design Development (SDA Design Studio); Project to be sequenced with Leonard Place project
Paterson	New MS @ Union Avenue	In Design Development (SDA Design Studio)
Perth Amboy	Seaman Avenue Elementary School	In Design Development (SDA Design Studio)
Camden	Camden High School	Design in progress
Orange	Cleveland Avenue Elementary School	Design in progress
Orange	Orange High School	Design in progress
Pemberton	Denbo Elementary School	Design in progress
West New York	Harry L. Bain Elementary School	Design in progress
Hoboken	Thomas G. Connors Elementary School	Scope development with DOE and District
Perth Amboy	All Grade Levels	Scope development with DOE and District
Plainfield	Woodland and/or Cook Elementary School	Scope development with DOE and District
Union City	Elementary School Grade Level	Scope development with DOE and District



# Appendix C - Status of Emergent Project Program

## Emergent Project Program Status as of September 30, 2015

### SDA Managed Emergent Projects

#### **Construction**

<u>District</u>	<u>School Name</u>	<u>Project Scope</u>
Bridgeton	Broad Street Elementary School	Building Envelope
Irvington	Irvington High School	Roof, HVAC and Masonry Repairs
Irvington	University Middle School	Building Envelope
Irvington	University Middle School	Building Envelope
Passaic City	Number 12 HS	Building Envelope
Trenton	Hedgepath Williams Elementary School	Roof Repairs
Vineland	High School South	HVAC

#### **Design**

<u>District</u>	<u>School Name</u>	<u>Project Scope</u>
Newark	Chancellor Avenue School	Structural
Paterson	Roberto Clemente	HVAC
Trenton	Hedgepath Williams Elementary School	Domestic Water

#### **Design Procurement**

<u>District</u>	<u>School Name</u>	<u>Project Scope</u>
Camden	Cramer Elementary School	Structural

## Appendix D - School Facilities Projects Approved by DOE

From April 1, 2015 through September 30, 2015, the New Jersey Department of Education did not approve any school facilities projects undertaken and funded by the SDA. As such, there are no projects exceeding the Facilities Efficiencies Standards (FES).

<b>School Facilities Projects Approved by DOE</b>				
<b>April 1, 2015 – September 30, 2015</b>				
	<b>Total School Facilities Projects Approved</b>	<b>Required Educational Adequacy/FES Review</b>	<b>Projects Requiring Educational Adequacy/RES Review &amp; Exceeding the FES</b>	<b>% of Projects Requiring Educational Adequacy/FES Review and Exceeding the FES</b>
<b>All Districts</b>	66	10	0	0
<b>SDA Districts</b>	0	0	0	0
<b>RODs</b>	66	10	0	0

*The information included in the table above was provided by the New Jersey Department of Education, Office of School Facilities.*



## Appendix E - Cost of Construction Per Square Foot Comparison to MSA

<b>Metropolitan Statistical Area (MSA) Totals</b>				
<b>Cost Per Square Foot Comparison at Bid</b>				
<b>Statistical Brief</b>				
<b>Source</b>	<b>Area</b>	<b>Elementary School</b>	<b>Middle School</b>	<b>High School</b>
<b>McGraw-Hill Metropolitan Statistical Area (MSA)</b> (April 2015 - June 2015)	Philadelphia	-	-	-
	New York	\$573	-	\$355
<b>School Planning &amp; Management</b> by Region 2 State Average <sup>1</sup> (January - December 2014)	NY, NJ, PA Average	\$235	\$251	\$333
<b>New York City School Construction Authority<sup>^</sup></b> (July 2013 - June 2014)	New York City	\$552	\$604	-
<b>SDA Managed Projects</b> (2nd and 3rd Quarter Actual)	Statewide	\$269	-	-

*The table represents a statistical cross-section of data from numerous sources with report dates ranging from July 2013 to September 2015. Costs are at time of bid.*

*1 - Current reporting is for Region 2 (for NJ, NY and PA only) as reported by School Planning & Management.*

*<sup>^</sup>Numbers reflect the New York City Mayor's Management Report September 2014 costs at completion excluding budgeted Change Order Contingency of 10% percent.*

*\*Cost at Bid for 1 Addition/Renovation project (New Brunswick Robeson E.S.) and 2 new schools (Garfield James Madison E.S. and Newark South Street E.S.) SDA District Projects. Construction costs do not include costs for site construction. (For projects advanced via Design-Build Engagements, design fees included in the bid amount have been deducted to calculate the Construction Costs Per Square Foot).*

The table above provides a comparison of cost per square-foot for new school construction (public schools) in both the Philadelphia and New York City Metropolitan Statistical Comparison (MSAs). This addresses the August 2007 statutory requirement that costs of school facilities projects undertaken and funded by the SDA be compared to similar school facilities projects constructed in the New York City and Philadelphia MSAs.

The U.S. Office of Management and Budget is responsible for developing standards for defining MSAs and for applying these standards with Census data.

The table above also includes information from the School Planning and Management School Construction Report, a recognized national construction data source, as well as information from the New York City Department of Education School Construction Authority. The use of multiple sources to monitor and analyze construction costs provides assurances that industry-wide pricing trends are addressed.



## Appendix F - School Facilities Construction Bonds and Notes

New Jersey Schools Development Authority EDA School Facilities Construction Bonds and Notes State Fiscal Years 2001–2016					
Fiscal Year	Issue Date	Series	Restricted	Denominations	Principal Amount Issued
2001	04/02/01	A		\$5,000	\$ 500,000,000
<i>Subtotal</i>					\$ 500,000,000
2002	12/28/01	B	QZAB	\$5,000	\$ 8,600,000
<i>Subtotal</i>					\$ 8,600,000
2003	10/16/02	C		\$5,000	\$ 600,000,000
2003	12/30/02	D	QZAB	\$5,000	\$ 29,400,000
2003	03/14/03	E	QZAB	\$5,000	\$ 7,929,000
<i>Subtotal</i>					\$ 637,329,000
2004	08/07/03	F		\$5,000	\$ 600,000,000
2004	01/23/04	G		\$5,000	\$ 650,000,000
2004	05/18/04	H		\$5,000	\$ 300,000,000
<i>Subtotal</i>					\$ 1,550,000,000
2005	08/31/04	I		\$5,000	\$ 250,000,000
2005	08/31/04	J		\$5,000	\$ 500,000,000
2005	04/06/05	L		\$5,000	\$ 150,000,000
2005	04/06/05	M		\$5,000	\$ 500,000,000
<i>Subtotal</i>					\$ 1,400,000,000
2006	10/04/05	O		\$5,000	\$ 750,000,000
2006	12/15/05	P		\$5,000	\$ 175,000,000
2006	12/15/05	Q		\$5,000	\$ 500,000,000
<i>Subtotal</i>					\$ 1,425,000,000
2007	11/02/06	R		\$5,000	\$ 500,000,000
2007	11/02/06	S		\$5,000	\$ 100,000,000
<i>Subtotal</i>					\$ 600,000,000
2008	10/04/07	T		\$5,000	\$ 500,000,000
2008	10/04/07	U		\$5,000	\$ 300,000,000
2008	06/03/08	X		\$5,000	\$ 250,000,000
2008	06/03/08	Y		\$5,000	\$ 200,000,000
<i>Subtotal</i>					\$ 1,250,000,000
2009	01/29/09	Z		\$5,000	\$ 175,000,000
2009	06/18/09	A Notes		\$5,000	\$ 400,000,000
<i>Subtotal</i>					\$ 575,000,000
2010	08/20/09	BB		\$5,000	\$ 200,000,000
2010	05/17/10	CC-1	BAB	\$5,000	\$ 104,115,000
2010	05/17/10	CC-2		\$5,000	\$ 48,910,000
2010	05/17/10	B Notes	BAB	\$2,000	\$ 350,000,000
<i>Subtotal</i>					\$ 703,025,000
2013	10/03/12	G Notes		\$5,000	\$ 119,060,000
2013	10/03/12	H Notes		\$5,000	\$ 119,060,000
2013	10/03/12	KK		\$5,000	\$ 136,880,000
<i>Subtotal</i>					\$ 375,000,000
2014	05/06/14	RR		\$5,000	\$ 60,000,000
<i>Subtotal</i>					\$ 60,000,000
2015	10/17/14	UU		\$5,000	\$ 525,000,000
<i>Subtotal</i>					\$ 525,000,000
2016	08/31/15	WW		\$5,000	\$ 500,000,000
<i>Subtotal</i>					\$ 500,000,000
<b>Grand Total</b>					<b>\$ 10,108,954,000</b>

## **Appendix G - Projects Advertised and Awarded Under the Christie Administration**



**Work Advanced Under the Christie Administration**

(January 1, 2010 - September 30, 2015)

District	Project	Project Category	Activity	Construction Cost Estimate (CCE)	Contract Award Amount	Date
Camden	Lanning Square Elementary School	Other Capital Work	Advertisement	\$4,486,270		1/6/10
Passaic	Leonard Place ECC/BOE Offices	Other Capital Work	Advertisement	\$4,315,016		1/6/10
Irvington	Union Avenue Middle School - Design Services	Emergent Project	Award		\$120,264	1/6/10
Trenton	Trenton Central High School - Design Services	Emergent Project	Award		\$30,305	1/7/10
Garfield	James Madison School #10	Other Capital Work	Advertisement	\$953,763		1/7/10
Garfield	Garfield Middle School	Emergent Project	Award		\$16,640	1/27/10
Elizabeth	New PreK-8 School #29 - Consultant	Capital Project	Award		\$2,000	3/5/10
Paterson	School #16	Emergent Project	Award		\$85,416	4/5/13
Paterson	School #3	Emergent Project	Award		\$142,000	4/9/10
East Orange	Hart Middle School	Emergent Project	Advertisement	\$339,900		4/22/10
Paterson	Sage Adult High School	Emergent Project	Advertisement	\$465,870		4/30/10
Paterson	ECC at 14th Street	Emergent Project	Advertisement	\$217,842		4/30/10
Camden	Lanning Square Elementary School	Other Capital Work	Award		\$2,982,675	5/7/10
Neptune	Midtown Community	Emergent Project	Award		\$17,574	5/18/10
Paterson	School #10	Emergent Project	Advertisement	\$135,000		5/18/10
Passaic	Leonard Place ECC/BOE Offices	Other Capital Work	Award		\$2,593,000	5/24/10
East Orange	Hart Middle School	Emergent Project	Award		\$213,000	6/16/10
Passaic	Thomas Jefferson Elementary School	Emergent Project	Advertisement	\$289,750		6/18/10
Passaic	William B. Cruise School #11	Emergent Project	Advertisement	\$1,487,206		6/18/10
Passaic	School #6	Emergent Project	Advertisement	\$890,218		6/18/10
East Orange	Garfield Jackson Academy	Emergent Project	Advertisement	\$106,500		6/21/10
Newark	Weequahic High School	Emergent Project	Advertisement	\$2,471,114		7/6/10
Newark	Avon Avenue Elementary School	Emergent Project	Advertisement	\$409,506		7/8/10
Newark	Roberto Clemente Elementary School	Emergent Project	Advertisement	\$933,207		7/8/10
Newark	Speedway Elementary School	Emergent Project	Advertisement	\$96,925		7/8/10
Newark	Bragaw Elementary School	Emergent Project	Advertisement	\$372,802		7/8/10
Paterson	ECC at 14th Street	Emergent Project	Award		\$215,000	7/16/10
Newark	East Side High School	Emergent Project	Advertisement	\$1,377,818		7/14/10
Newark	Malcolm X. Shabazz High School	Emergent Project	Advertisement	\$2,676,698		7/14/10
Camden	Washington Elementary School	Emergent Project	Award		\$48,750	7/19/10
Camden	Broadway School	Emergent Project	Award		\$55,619	7/21/10
Paterson	Sage Adult High School	Emergent Project	Award		\$328,000	7/23/10
Newark	Warren Street High School	Emergent Project	Advertisement	\$1,576,844		7/23/10
Newark	Dr. William Horton Elementary School	Emergent Project	Advertisement	\$680,527		7/23/10
Newark	Barringer High School	Emergent Project	Advertisement	\$283,799		7/23/10
Paterson	School #10	Emergent Project	Award		\$109,900	7/26/10
Newark	South Street Elementary School	Emergent Project	Advertisement	\$809,835		7/27/10
Camden	Fetters School	Emergent Project	Award		\$42,651	8/10/10
East Orange	Garfield Jackson Academy	Emergent Project	Award		\$139,000	8/27/10
Newark	Avon Avenue Elementary School	Emergent Project	Award		\$387,000	8/31/10
Passaic	William B. Cruise School #11	Emergent Project	Award		\$1,516,746	9/2/10
Newark	Roberto Clemente Elementary School	Emergent Project	Award		\$992,000	9/3/10
Passaic	Thomas Jefferson Elementary School	Emergent Project	Award		\$231,000	9/7/10
Trenton	Central High School	Emergent Project	Award	\$134,702		9/8/10
Newark	Wilson Avenue Elementary School - Design Services	Emergent Project	Award		\$178,174	9/23/10
Passaic	School #6	Emergent Project	Award		\$742,000	9/27/10
Newark	Malcolm X. Shabazz High School	Emergent Project	Award		\$2,347,000	10/1/10
Newark	Weequahic High School	Emergent Project	Award		\$1,488,000	10/6/10
Newark	Barringer High School	Emergent Project	Award		\$311,000	10/13/10
Camden	Camden High School	Emergent Project	Award		\$125,950	10/21/10
Newark	Bragaw Elementary School	Emergent Project	Award		\$626,881	10/21/10
Paterson	Don Bosco Academy	Emergent Project	Award		\$87,725	10/21/10
Newark	East Side High School	Emergent Project	Award		\$1,430,000	10/28/10

District	Project	Project Category	Activity	Construction Cost Estimate (CCE)	Contract Award Amount	Date
Newark	South Street Elementary School	Emergent Project	Award		\$997,000	11/4/10
Camden	Sharp Elementary School	Emergent Project	Advertisement	\$226,130		1/7/11
Newark	Dr. William Horton Elementary School	Emergent Project	Award		\$732,000	1/31/11
East Orange	Warwick Institute	Emergent Project	Advertisement	\$625,500		2/25/11
East Orange	Houston Academy	Emergent Project	Advertisement	\$960,247		3/22/11
Irvington	Union Avenue Middle School	Emergent Project	Advertisement	\$1,236,609		3/24/11
Camden	Molina Elementary School	Emergent Project	Advertisement	\$2,505,978		3/25/11
East Orange	Ecole de Louverture Elementary School	Emergent Project	Advertisement	\$194,598		4/15/11
Camden	Sharp Elementary School	Emergent Project	Award		\$196,146	4/29/11
Newark	Science Park High School	Emergent Project	Advertisement	\$270,875		5/2/11
Phillipsburg	Phillipsburg High School	Other Capital Work	Advertisement	\$696,765		5/19/11
Newark	Roberto Clemente Elementary School - Consultant	Emergent Project	Award		\$11,930	5/19/11
Newark	Bragaw Elementary School - Consultant	Emergent Project	Award		\$11,930	5/19/11
Pemberton	ECC #1	Corrective Work	Award		\$176,000	5/27/11
Camden	Molina Elementary School	Emergent Project	Award		\$2,498,000	5/31/11
Jersey City	PS 3 & MS 4 - Consultant Services	Other Capital Work	Advertisement	\$251,400		6/3/11
East Orange	Johnnie L. Cochrane Academy	Emergent Project	Advertisement	\$200,938		6/17/11
East Orange	Warwick Institute	Emergent Project	Award		\$557,000	6/22/11
Irvington	Union Avenue Middle School	Emergent Project	Award		\$1,063,000	6/23/11
Trenton	Central High School	Emergent Project	Award		\$59,730	6/24/11
East Orange	Houston Academy	Emergent Project	Award		\$538,100	6/24/11
Paterson	Don Bosco Academy	Emergent Project	Award		\$303,993	6/29/11
Newark	Science Park High School	Emergent Project	Award		\$275,000	6/29/11
Jersey City	PS 3 & MS 4 - Consultant Services	Other Capital Work	Award		\$156,511	6/30/11
East Orange	Ecole de Louverture Elementary School	Emergent Project	Award		\$187,777	7/6/11
Newark	Science Park High School - Consultant	Emergent Project	Advertisement	\$20,000		7/7/11
Jersey City	ECC #13	Abatement, Demo & Site Improvements	Advertisement	\$1,063,542		7/28/11
Newark	Science Park High School	Emergent Project	Advertisement	\$360,000		8/1/11
Jersey City	PS 3 & MS 4 - Consultant Services	Other Capital Work	Award		\$152,200	8/5/11
East Orange	Johnnie L. Cochrane Academy	Emergent Project	Award		\$218,800	8/18/11
Newark	Science Park High School - Consultant	Emergent Project	Award		\$19,900	9/7/11
Newark	Science Park High School	Other Capital Work	Advertisement	\$20,000		9/13/11
Jersey City	ECC #13	Abatement, Demo & Site Improvements	Award		\$673,673	10/20/11
Phillipsburg	Phillipsburg High School	Other Capital Work	Award		\$667,040	10/20/11
Keansburg	Caruso Elementary School - Early Site Package	Capital Project	Advertisement	\$1,082,473		10/20/11
Elizabeth	Elizabeth High School - Early Site Package	Capital Project	Advertisement	\$2,215,000		12/5/11
Long Branch	George L. Catrambone Elementary School	Capital Project	Advertisement	\$33,201,924		12/20/11
Keansburg	Caruso Elementary School - Early Site Package	Capital Project	Award		\$870,000	1/27/12
Camden	Morgan Village Middle School - Demolition	Capital Project	Advertisement	\$2,487,506		2/3/12
Paterson	PS #24	Emergent Project	Award		\$13,280	2/10/12
Paterson	Public School #16 - Early Site Package	Capital Project	Advertisement	\$2,288,170		3/27/12
Elizabeth	Elizabeth High School - Early Site Package	Capital Project	Award		\$1,587,500	4/16/12
Jersey City	Public School 20 - Early Site Package	Capital Project	Advertisement	\$1,351,603		4/17/12
Camden	East Camden Middle School	Emergent Project	Advertisement	\$3,125,904		4/24/12
West New York	Harry L. Bain - Warminster Building Demolition	Capital Project	Advertisement	\$1,427,167		5/8/12
Camden	Morgan Village Middle School - Demolition	Capital Project	Award		\$1,870,887	5/21/12
New Brunswick	A. Chester Redshaw Elementary School	Capital Project	Advertisement	\$41,411,806		5/30/12
<b>As of May 30, 2012, over \$100 million in contracts have been advertised</b>						
Jersey City	PS 3 & MS 4 - Design Services	Other Capital Work	Advertisement	\$1,320,200		5/31/12
Newark	Wilson Avenue Elementary School	Emergent Project	Advertisement	\$2,678,776		6/1/12
Paterson	International High School	Capital Project	Advertisement	\$496,858		6/1/12
Paterson	Marshall Street Elementary School - Soil Removal	Capital Project	Advertisement	\$101,626		6/13/12
Paterson	Public School #16 - Early Site Package	Capital Project	Award		\$1,376,000	6/14/12
Paterson	PS 6	Emergent Project	Advertisement	\$1,566,875		6/22/12
Jersey City	Elementary School #3 - Early Site Package	Capital Project	Advertisement	\$2,776,200		6/25/12
Newark	Oliver Street Elementary School - Early Site Package	Capital Project	Advertisement	\$2,362,831		6/27/12

District	Project	Project Category	Activity	Construction Cost Estimate (CCE)	Contract Award Amount	Date
Elizabeth	Elizabeth High School	Capital Project	Advertisement	\$53,500,000		7/11/12
Greater Egg Harbor	Cedar Creek HS	Capital Project	Advertisement	\$464,000		7/17/12
Camden	East Camden Middle School	Emergent Project	Award		\$2,679,000	7/19/12
Jersey City	Public School 20 - Early Site Package	Capital Project	Award		\$874,444	7/20/12
West New York	Harry L. Bain - Warminster Building Demolition	Capital Project	Award		\$1,350,000	7/20/12
Elizabeth	Elizabeth High School - CM Services	Capital Project	Advertisement	\$2,184,746		7/23/12
Newark	Wilson Avenue Elementary School	Emergent Project	Award		\$1,940,000	8/7/12
Paterson	Marshall Street Elementary School - Early Site Package	Capital Project	Award		\$82,013	8/22/12
Long Branch	George L. Catrambone Elementary School	Capital Project	Award		\$27,500,000	8/22/12
Jersey City	PS 3 & MS 4 - Design Services	Other Capital Work	Award		\$200,000	8/29/12
Paterson	PS 6	Emergent Project	Award		\$1,483,300	9/7/12
Newark	Oliver Street Elementary School - Early Site Package	Capital Project	Award		\$1,844,444	9/13/12
Greater Egg Harbor	Cedar Creek HS	Capital Project	Award		\$394,444	9/20/12
Passaic	Henry Street Elementary School	Capital Project	Advertisement	\$27,802,475		9/28/12
<b>As of September 28, 2012, over \$200 million in contracts have been advertised</b>						
Elizabeth	Elizabeth High School - CM Services	Capital Project	Award		\$2,138,900	10/4/12
New Brunswick	A. Chester Redshaw Elementary School	Capital Project	Award		\$34,872,000	10/9/12
<b>As of October 9, 2012, over \$100 million in contracts have been awarded</b>						
Jersey City	Elementary School #3 - Early Site Package	Capital Project	Award		\$1,869,000	10/10/12
Paterson	International High School	Emergent Project	Award		\$546,000	11/8/12
Newark	Ridge Street Elementary School	Emergent Project	Advertisement	\$731,826		11/21/12
Newark	Oliver Street Elementary School	Capital Project	Advertisement	\$38,867,000		11/29/12
Newark	West Side High School	Emergent Project	Award		\$51,117	11/29/12
Newark	Hawkins Street Elementary School	Emergent Project	Advertisement	\$700,042		12/6/12
Elizabeth	Elizabeth High School	Capital Project	Award		\$42,977,700	12/20/12
Newark	Elliott Street Elementary School	Capital Project	Advertisement	\$36,320,000		12/27/12
Camden	Sharp Elementary School	Emergent Project	Award		\$144,626	1/15/13
Newark	Sussex Avenue Elementary School	Emergent Project	Advertisement	\$424,283		1/28/13
Newark	Oliver Street Elementary School - CM Services	Capital Project	Advertisement	\$995,000		1/29/13
Burlington City	Burlington City High School	Capital Project	Advertisement	\$15,000		1/31/13
Jersey City	Public School 20 - CM Services	Capital Project	Advertisement	\$1,550,000		2/5/13
Phillipsburg	Phillipsburg High School	Capital Project	Advertisement	\$87,097,636		2/11/13
<b>As of February 11, 2013, over \$300 million in contracts have been advertised</b>						
Paterson	Marshall Street Elementary School	Capital Project	Advertisement	\$26,525,000		2/12/13
<b>As of February 12, 2013, over \$400 million in contracts have been advertised</b>						
Trenton	Central High School West	Emergent Project	Advertisement	\$1,170,180		2/20/13
Paterson	Marshall Street Elementary School - CM Services	Capital Project	Advertisement	\$1,723,596		2/21/13
Jersey City	Elementary School #3	Capital Project	Advertisement	\$34,213,000		2/25/13
Newark	Ridge Street Elementary School	Emergent Project	Award		\$757,000	2/26/13
Jersey City	Public School 20	Capital Project	Advertisement	\$28,867,800		3/6/13
Newark	Elliott Street Elementary School - CM Services	Capital Project	Advertisement	\$1,025,000		3/6/13
Burlington City	Burlington City High School	Capital Project	Award		\$13,200	3/19/13
East Orange	Ecole de Louverture Elementary School	Emergent Project	Advertisement	\$239,563		3/21/13
Newark	Hawkins Street Elementary School	Emergent Project	Award		\$713,000	3/25/13
Jersey City	PS 3 & MS 4	Other Capital Work	Advertisement	\$696,607		3/26/13
Camden	HB Wilson Elementary School	Other Capital Work	Advertisement	\$1,543,142		3/27/13
Passaic	Henry Street Elementary School	Capital Project	Award		\$28,900,000	4/9/13
West New York	PS #1	Emergent Project	Award		\$1,040,570	4/15/13
Newark	Oliver Street Elementary School	Capital Project	Award		\$40,895,000	4/17/13
Newark	Sussex Avenue Elementary School	Emergent Project	Award		\$452,000	4/17/13
West New York	PS #5	Emergent Project	Award		\$1,192,466	4/18/13
Newark	Alma-Flagg Elementary School	Emergent Project	Award		\$470,250	4/23/13
Harrison	Washington Middle School	Emergent Project	Award		\$281,779	4/26/13
Jersey City	Elementary School #3 - CM Services	Capital Project	Advertisement	\$1,200,000		4/30/13
Trenton	Trenton Central High School - Design Services	Capital Project	Advertisement	\$605,000		4/30/13
Newark	Elliott Street Elementary School	Capital Project	Award		\$37,937,000	5/1/13



As of May 1, 2013, over \$200 million in contracts have been awarded						
District	Project	Project Category	Activity	Construction Cost Estimate (CCE)	Contract Award Amount	Date
East Orange	Ecole de Louverture Elementary School	Emergent Project	Award		\$248,000	5/13/13
Passaic	Wm. B. Cruise Memorial School #11	Emergent Project	Award		\$1,334,945	5/13/13
Trenton	Central High School West	Emergent Project	Award		\$1,325,000	5/14/13
Camden	Pyne Point Middle School	Emergent Project	Award		\$101,966	5/15/13
Paterson	Don Bosco Academy - UST Removals	Other Capital Work	Advertisement	\$134,277		5/21/13
Vineland	Vineland Sr. High School South - Design Services	Emergent Project	Advertisement	\$177,000		5/29/13
Bridgeton	Buckshutem & Quarter Mile Lane Elementary Schools	Capital Project	Advertisement	\$43,414,000		5/31/13
As of May 31, 2013, over \$500 million in contracts have been awarded						
Phillipsburg	Phillipsburg High School	Capital Project	Award		\$80,490,000	6/6/13
As of June 6, 2013, over \$300 million in contracts have been awarded						
Jersey City	PS 3 & MS 4	Other Capital Work	Award		\$688,000	6/10/13
Irvington	Union Avenue Middle School	Emergent Project	Award		\$2,397,018	6/11/13
Irvington	Madison Avenue Elementary School	Emergent Project	Award		\$247,511	6/11/13
Salem	Salem High School	Emergent Project	Award		\$647,217	6/13/13
Irvington	Chancellor Avenue Elementary School	Emergent Project	Award		\$555,490	6/13/13
Paterson	Marshall Street Elementary School	Capital Project	Award		\$29,345,000	6/18/13
Newark	Oliver Street Elementary School - CM Services	Capital Project	Award		\$1,207,951	6/20/13
Paterson	Marshall Street Elementary School - CM Services	Capital Project	Award		\$1,522,607	6/21/13
Passaic	School #12	Emergent Project	Award		\$458,812	6/26/13
Keansburg	Joseph C. Caruso Elementary School	Capital Project	Advertisement	\$32,434,000		6/27/13
Camden	HB Wilson Elementary School	Other Capital Work	Award		\$1,072,444	7/15/13
Jersey City	Elementary School #3	Capital Project	Award		\$33,487,500	7/16/13
As of July 16, 2013, over \$400 million in contracts have been awarded						
Newark	Elliott Street Elementary School - CM Services	Capital Project	Award		\$1,031,178	7/17/13
West New York	Harry L. Bain Elementary School - Design Services	Capital Project	Advertisement	\$472,199		7/22/13
Trenton	Trenton Central High School - Design Services	Capital Project	Award		\$430,980	7/25/13
Irvington	University Middle School	Emergent Project	Award		\$2,816,095	7/26/13
Paterson	Don Bosco Academy - UST Removals	Other Capital Work	Award		\$158,740	7/26/13
Salem City	Salem Middle School	Emergent Project	Award		\$1,230,364	7/29/13
Paterson	PS #16 - Existing School Demolition	Capital Project	Advertisement	\$548,727		8/6/13
Bridgeton	Buckshutem & Quarter Mile Lane Elementary Schools - CM Services	Capital Project	Advertisement	\$2,970,000		8/7/13
Orange	Orange Middle School - Design Services	Emergent Project	Award		\$144,713	8/15/13
Jersey City	Public School 20 - CM Services	Capital Project	Award		\$1,102,736	8/21/13
Paterson	PS #16	Capital Project	Advertisement	\$31,917,000		8/28/13
Jersey City	Public School 20	Capital Project	Award		\$28,735,000	9/16/13
Newark	South Street Elementary School - Early Site Package	Capital Project	Advertisement	\$9,335,798		9/17/13
As of September 17, 2013, over \$600 million in contracts have been awarded						
Vineland	Vineland Senior High School South - Design Services	Emergent Project	Award		\$117,095	9/20/13
Paterson	PS #16 - Existing School Demolition	Capital Project	Award		\$486,000	10/9/13
West New York	Harry L. Bain Elementary School - Design Services	Capital Project	Award		\$484,910	10/21/13
Passaic	Henry Street Elementary School - Design Services	Capital Project	Award		\$230,000	10/22/13
Bridgeton	Broad Street Elementary School	Emergent Project	Award		\$80,405	10/29/13
Jersey City	Elementary School #3 - CM Services	Capital Project	Award		\$1,140,962	11/4/13
Bridgeton	Buckshutem & Quarter Mile Lane Elementary Schools	Capital Project	Award		\$45,613,770	11/12/13
Camden	Bonsall Elementary School	Emergent Project	Award		\$59,120	11/14/13
Irvington	Irvington High School	Emergent Project	Award		\$122,485	11/14/13
Millville	Millville High School and Lakeside Middle School - Design Services	Capital Project	Advertisement	\$1,068,000		12/20/13
Paterson	PS #16 - CM Services	Capital Project	Advertisement	\$1,188,000		12/24/13
Newark	South Street Elementary School - Early Site Package	Capital Project	Award		\$8,262,700	1/2/14
Bridgeton	Buckshutem & Quarter Mile Lane Elementary Schools - CM Services	Capital Project	Award		\$1,697,636	1/13/14
As of January 13, 2014, over \$500 million in contracts have been awarded						
Paterson	PS #16	Capital Project	Award		\$34,944,000	1/17/14
Keansburg	Joseph C. Caruso Elementary School - CM Services	Capital Project	Advertisement	\$1,231,500		1/27/14
Keansburg	Joseph C. Caruso Elementary School	Capital Project	Award		\$34,333,000	1/31/14
Trenton	Trenton Central High School	Emergent Project	Award		\$309,630	2/3/14

District	Project	Project Category	Activity	Construction Cost Estimate (CCE)	Contract Award Amount	Date
Garfield	James Madison School #10 - Demolition & Early Site Package	Capital Project	Advertisement	\$1,270,800		2/19/14
Gloucester City	Gloucester City New ES/MS	Capital Project	Advertisement	\$40,367,000		3/4/14
Orange	Orange Middle School	Emergent Project	Advertisement	\$1,593,409		3/20/14
Newark	Chancellor Avenue Elementary School - Design Services	Emergent Project	Award		\$82,610	4/1/2014
Newark	Science Park High School - Design Services	Emergent Project	Award		\$75,300	4/1/2014
Paterson	PS #16 - CM Services	Capital Project	Award		\$1,198,800	4/1/2014
Trenton	Hedgepath Williams School - Design Service	Emergent Project	Award		\$56,420	4/8/2014
Keansburg	Joseph C. Caruso Elementary School - CM Services	Capital Project	Award		\$1,109,378	5/1/2014
Millville	Millville High School and Lakeside Middle School - Design Services	Capital Project	Award		\$698,500	5/1/2014
Garfield	James Madison School #10 - Demolition & Early Site Package	Capital Project	Award		\$1,057,000	6/2/2014
Orange	Orange Middle School	Emergent Project	Award		\$1,047,000	6/4/2014
Elizabeth	New Elementary School	Capital Project	Advertisement	\$42,713,000		6/9/2014
Long Branch	New High School	Other Capital Work	Award		\$1,691,825	6/10/2014
Gloucester City	Gloucester City ES/MS	Capital Project	Award		\$40,000,000	8/6/2014
<b>As of August 6, 2014, over \$600 million in contracts have been awarded</b>						
Gloucester City	Gloucester City ES/MS - CM Services	Capital Project	Advertisement	\$1,350,000		8/8/2014
Trenton	Trenton Central High School - Temporary Fencing	Capital Project	Advertisement	\$123,053		8/8/2014
Trenton	Trenton Central High School - Temporary Fencing	Capital Project	Award		\$139,900	9/23/2014
Newark	West Side High School	Abatement, Demo & Site Improvements	Advertisement	\$1,394,164		10/8/2014
Gloucester City	Gloucester City ES/MS - CM Services	Capital Project	Award		\$1,320,000	12/15/2014
Elizabeth	New Elementary School	Capital Project	Award		\$44,456,800	12/16/2014
Trenton	Trenton Central High School	Capital Project - Abatement & Demo	Advertisement	\$8,994,717		12/19/2014
Orange	Orange High School - Design Services	Capital Project	Advertisement	N/A		12/30/2014
<b>As of December 31, 2014, over \$700 million in contracts have been advertised</b>						
Newark	West Side High School	Abatement, Demo & Site Improvements	Award		\$800,000	1/28/2015
Pemberton	Denbo-Crichton School - Design Services	Capital Project	Advertisement	N/A		2/6/2015
Bridgeton	Broad Street Elementary School	Emergent Project	Advertisement	\$1,899,366		3/16/2015
Vineland	Vineland High School South	Emergent Project	Advertisement	\$6,932,953		3/16/2015
Irvington	Irvington High School	Emergent Project	Advertisement	\$4,900,000		3/31/2015
Elizabeth	New Elementary School - CM Services	Capital Project	Advertisement	\$1,375,000		4/2/2015
Trenton	Trenton Central High School	Capital Project - Abatement & Demo	Award		\$8,496,870	4/9/2015
Trenton	Trenton Central High School	Capital Project - Abatement & Demo	Award		\$8,496,870	4/9/2015
New Brunswick	Paul Robeson Community School	Capital Project	Advertisement	\$22,000,000		4/22/2015
Garfield	James Madison School #10 - CM Services	Capital Project	Advertisement	\$1,443,000		5/1/2015
Camden	Camden High School - Design Services	Capital Project	Advertisement	N/A		5/4/2015
Orange	Orange High School - Design Services	Capital Project	Award		\$412,070	5/5/2015
Jersey City	Maple Street	Abatement, Demo & Site Improvements	Advertisement			5/6/2015
Orange	Cleveland Street Elementary School - Design Services	Capital Project	Advertisement	N/A		5/11/2015
Pemberton	Denbo Crichton - Design Services	Capital Project	Award		\$507,825	6/18/2015
Paterson	Roberto Clemente	Emergent Project	Award		\$42,540	6/24/2015
Newark	South Street Elementary School	Capital Project	Advertisement	\$25-\$35 M		6/29/2015
Garfield	James Madison ES #10	Capital Project	Advertisement	\$14-\$18 M		6/30/2015
Jersey City	Maple Street	Abatement, Demo & Site Improvements	Award		\$297,000	7/15/2015
Elizabeth	New Elementary School - CM Services	Capital Project	Award		\$1,160,134	8/6/2015
Passaic	Leonard Place Elementary School	Capital Project	Advertisement	N/A		8/13/2015
Trenton	Hegepeth-Williams Elementary School	Emergent Project	Award		\$158,235	8/20/2015
Egg Harbor City	Egg Harbor City Community School	Corrective Work	Award		\$389,789	8/21/2015
Camden	Camden High School - Design Services	Capital Project	Award		\$1,189,870	9/11/2015
Garfield	James Madison School #10 - CM Services	Capital Project	Award		\$956,976	9/15/2015
Vineland	New Middle School	Capital Project	Advertisement	\$35-\$40 M		9/24/2015
<b>As of September 24, 2015, over \$800 million in contracts have been advertised</b>						
Trenton	Trenton Central High School	Capital Project	Advertisement	\$105-\$115 M		9/29/2015
<b>As of September 30, 2015, over \$900 million in contracts have been advertised</b>						